

ACHIEVING A CO-OP LED HOUSING PROGRAM



A Co-op Led Housing Program needs to hear co-op voices to make sure that how we deliver now, and how we plan for the future, reflects what is important to co-ops. To support these conversations, we've developed a visual tool to help co-ops and CEHL have a shared understanding of the Program. There are four fundamental aspects of the Program: the foundations built over the past thirty years; the environment the Program operates within; the roles that co-ops and CEHL have; and the partnership roles we share together.

Foundations

Today's Program is built on strong foundations including:

- Thriving co-op communities.
- A great diversity of members who share their time, passion, skills and experience, and support each other.
- Member knowledge and experience.
- A property portfolio that has provided a place to put down roots, and the stability and security to have a greater quality of life.

It is our responsibility to build on these strong foundations, and to ensure that all Program resources are used for the benefit of members now and into the future.

Operating Environment

All aspects of the Program must operate within the external environment, Program Principles and Program Framework. While they create the boundaries for the Program, there are enormous opportunities for the Program to change and grow within them as well.

We have over \$800 million of equity that was made possible through subsidies Government provided. In return we have significant obligations to ensure we look after this equity, alongside ensuring we are compliant with legislation and regulations.



Roles

Co-ops and CEHL have different Program roles.

CO-OP ROLES

- Building thriving communities and empowering members.
- Selecting and welcoming new members.
- Governance and development of their co-op.
- Planning for the future needs of their co-op.

As long as it's within the Program Principles and Framework, co-ops can choose how they wish to undertake each of these in a way that is unique, and reflects the strengths and wishes of members.

CEHL ROLES

CEHL's primary role is as enabler of the Program. CEHL supports co-ops with tools and guidance to meet their requirements, and engages, reports and advocates on behalf of co-ops.

The CEHL Board is ultimately responsible and accountable for key Program decisions informed by co-op views.

Partnership

The collective effort of co-ops in partnership and together with CEHL delivers the Program. The Program changes over time, to reflect changing co-op needs and new challenges and opportunities in the external environment, and co-ops have the right and the opportunity to influence and shape Program direction.

Our partnership roles include enabling co-ops, setting Program direction, acting as custodians of the Program, and advocating to Government.